

EUROPEAN BRIDGE LEAGUE

To the Presidents of all EBL NBOs
Cc EBL Executive Committee members
NBOs Liaison Committee members

Thursday 30th November 2017

9^h EBL NBO Officers' Seminar
Thursday 1st - Sunday 4th February 2018
Belfast – Northern Ireland

Dear Presidents, dear Officers,

We hereby cordially invite your federation to participate in the NBO Officers' Seminar, taking place at the Europa hotel in Belfast from 1st to 4th February 2018.

The EBL will cover the cost of accommodation and all meals (except the free evening on Friday) for up to two delegates staying in single rooms. You may send a third delegate to share a double room with one of the others at a nominal extra charge (£50stg per night). Subject to availability on a first come first served basis, you can get a single room, at your federation's expense, also for the third delegate.

In order for us to plan everything and to reserve the necessary rooms at the hotel, please inform us **by 15th December 2017 at the latest** of your intent to participate and the number of delegates you wish to send.

You do not have to advise us the names of the delegates at that time if not known, but we would like to have that information at the latest by 12th January 2018 in order to prepare name tags, organise group sessions, etc...

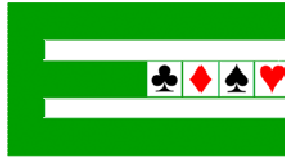
Please send your responses to the EBL Secretariat, Catherine Vitry at secretariat@europeanbridge.org.



The programme looks as follows:

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| Thursday | 16:00 | Opening Speech |
| | 16:30 | Financial outcome – Montecatini EBU & VAT on Bridge |
| | 17:30 | Code of Discipline |
| | 18:15 | Cheating cases How Cheating Allegations are handled in NBOs <i>- Interactive Panel Discussion</i> |
| | 20:00 | Dinner |
| Friday | 09:30 | Group sessions: [*] |
| | | a) Inter City programme – URBAN |
| | | b) Women’s bridge |
| | | c) Youth Plans Danish Schools Programme - Introduction |
| | | d) Championships structure / Competitions cycle Possible alternatives |
| | 13:30 | Lunch |
| | 15:00 | Synopsis of Morning Workshops |
| | 16:00 | Evaluation of Marketing Programmes |
| | 16:45 | Poster session by NBO Marketing projects Bridge Tek & Wonder Cover Presentation - David Chechelashvili (Georgia) |
| | 18:00 | Evening free |
| Saturday | 09:30 | Group sessions: [*] |
| | | a) Online Competitions |
| | | b) Detailed Running of Championships |
| | | c) Hall of Fame / Stars of the Past |
| | | d) Sponsors – sourcing |
| | 13:30 | Lunch |
| | 14:45 | Synopsis of Morning Workshops |
| | 15:30 | Individual Wellbeing and Bridge – Dr Samantha Punch |
| | 16:00 | Bridge & Science - Marek Malysa |
| | 20:00 | Gala dinner – Belfast City Hall |
| Sunday | 09:30 | Communications - updates; websites |
| | 10:00 | NBO Co-operation - Nordic, Balkan, GB & I |
| | 10:45 | New Law developments |
| | 11:30 | Final session – synopsis |
| | 12:30 | Farewell lunch |

^{*}= Participants will be separated into 4 groups; each of which will have the opportunity to participate in each of these group workshop sessions.



We have incorporated all topics we received as suggestions for the agenda from various federations. We consider this biennial seminar to be the best opportunity for interaction and exchange of information and ideas not only between the NBOs and the EBL executive, but also among the NBOs themselves.

Please, prepare yourself for the discussions on the topics listed above in group sessions and plenary sessions. All delegates and EBL EC members are hoping on a fruitful discussion with your participation.

With hopes of a large attendance to a successful Seminar we remain,

Sincerely yours,

Yves Aubry
EBL President

Paul Porteous
EBL NBOs Liaison Committee Chairman